

Problems & Challenges

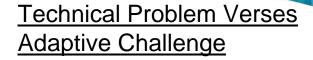
Problem:

 Any question or matter involving <u>doubt</u>, <u>uncertainty</u>, or <u>difficulty</u>.

Challenge:

 Difficulty in a job or undertaking that is stimulating to one engaged in it.





Technical Problem:

 Often lend themselves to quick and easy (cut and dried) solutions.

Adaptive Challenge:

 Require changes in values, beliefs, roles, relationships, & approaches to work



MLGW

Mitigation financials

- Since 1990, MLGW has spent nearly \$81 million on seismic mitigation projects.
- MLGW secured a total of \$6 million in FEMA grants to help fund improvements to the electric and water systems



Mitigation Projects

- Water Pumping Stations building retrofits, wells, booster Pumps, electrical source. piping and equipment.
- Gas System cast iron pipe replacement
- Electric Substations power transformers
- Support Facilities building retrofits, non-structural building elements.



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Challenge #1: Understanding and Identifying Risks

- Structural Assessments
- Prioritize structural systems
- Business continuity
- Seismic performance required



Structural Assessments

- Allen & Hoshall Seismic Studies: (1989) All Facilities
- Burr & Cole Seismic Study (1994)
- EQE/ABS Consulting Studies:
 - Administration Bldg. Phase 1/Phase 2 (2001)
 - Retrofit Options Assessment of Existing Century Bldg. (2002)
- Multi-hazard risk assessment 2006



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Seismic Design Performance Structural & Non-structural

Design Case 1

1. Earthquake Review Level: M7.0 with an epicenter located near Marked Tree, AR

Performance Objective: immediate occupancy/ fully operational

Design Case 2

Earthquake Review Level: A 2,500 year return level event (2% in 50-yr probability of non-exceedance) Performance Objective: Collapse Prevention



Challenge #2: Support from Upper Management

- Involve upper management in formal decision process
- Expose seismic vulnerabilities
- Couple with other vulnerabilities & needs
- Explore financial options/FEMA Grants



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Challenge #3: Long Range Plans & Budgets

- <u>Develop long range master plans for future budgets.</u>
- <u>Prioritize building non-structural element retrofits.</u>
- Assure seismic restraints are included on all new equipment.
- Maintain resiliency standard for future purchases.



Challenge #4 Managing the design process

- Check for professional certifications, SE, SECB or design specialty of firm
- Check professional affiliations
- Quality assurance peer review
- Require calculations to be submitted
- Pay for quality up front



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Challenge #5: Managing the Construction Process

- Owner must manage the inspection effort
- Periodic observations verses continuous inspections.
- Special seismic inspections
- Team Communication!



